

# Always-On Industrial Connectivity

Resolving the Industry 4.0 IoT Paradox

# Industry 4.0 Promised Autonomy



## The Problem

## Connectivity never delivered



**Single points of failure**

**Cloud & internet dependence**

**Fragile hub-based architectures**

**Mission-critical systems go offline**

**Enterprises are actively searching for alternatives**



# \$84M per facility. Per year.

Cost of downtime for Oil & Gas operators

Directly related to connectivity failures\*

\* <https://assets.new.siemens.com/siemens/assets/api/uuid:3d606495-dbe0-43e4-80b1-d04e27ada920/dics-b10153-00-7600truecostofdowntime2022-144.pdf>

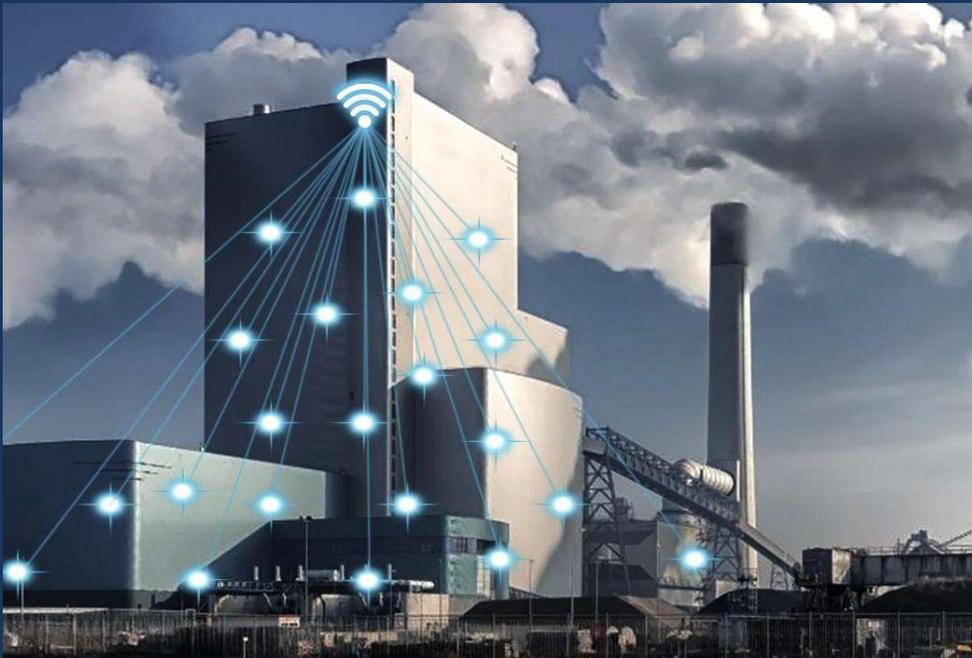
# Our Solution - Always-On. No Single Point of Failure.

Our platform, built on a new, open wireless mesh standard

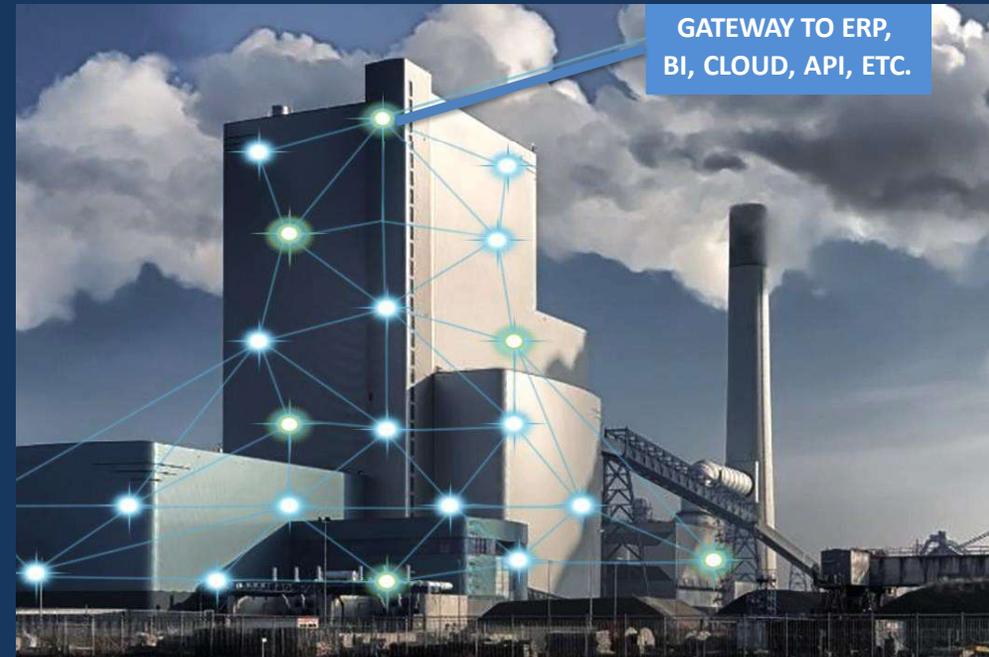
- Software & firmware for distributed wireless networks
- Operating at the edge, optimizing bandwidth & reliability
- 100% uptime architecture, self-routing, self-healing
- Vendor-agnostic by design, no proprietary hardware issues



## How it works - Traditional IoT vs. Distributed Mesh Networks



Additional nodes degrade performance  
Hub - single point of failure and cyber target



Additional nodes improve performance/reach  
Self-routing/self-healing means 100% uptime

# Traditional IoT vs. Distributed Mesh

Chevron's challenges led to a POC



Summer '25  
Demo



Nov '25  
Installed

3 months live  
No interruptions

Hub = failure + cyber target

Single point of failure

More nodes → worse performance

"LoRa does not work in my refinery"

**Chevron: Zero Failures in Live Operation**

Autonomous, resilient network

No central hub

More nodes → better performance

**Proof: Chevron Use Case**

Mission-critical sensor connectivity

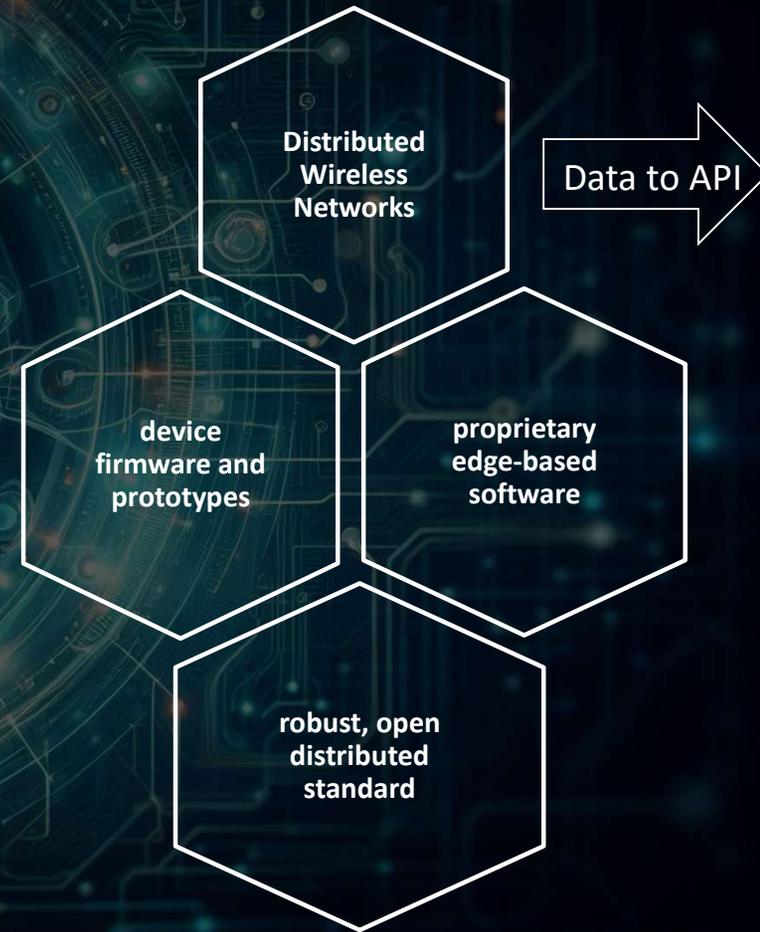
Distributed mesh = always-on

Next Steps: Field trials → scale | Catalyst / CVC participation | Syndication across peers

# The Platform Foundational Network Infrastructure – software first

Edge-based SaaS + network intelligence = our IP

- Operates on open, industrial grade Mesh standard
- Deployable anywhere, any environment
- Secure, low power, autonomous routing
- Vendor-agnostic, kits & prototypes accelerate GTM
- 100% uptime for controls and data collection (AI)



Scaling  
market  
validation

active  
paid pilots



same  
foundational,  
network  
infrastructure

# Business Model

## SaaS-First, Data, Firmware licensing



Monthly subscription of \$3 to \$5 per networked device, multi-year contracts

Each network install will be worth \$25K to \$60K, plus multiple installs per site

SaaS scales independently of hardware sources

Data, APIs, firmware licensing = upside

# GTM

## Grow enterprises installs directly

Drive adoption/retention in beachhead multi-nationals, leverage direct management and Infrastructure-level stickiness



## Scale with channels

Solving widespread, stubborn problems, with recurring revenue and plug-and-play deployment, effortless “upkeep”

(4 active partners, 100+ wait list)

# From Oil & Gas to Global Infrastructure

US industrials spend \$150B per year on smart wireless initiatives, and expect connectivity

manufacturing, warehousing, logistics representing 1.3M+ locations, \$48B IoT spend and urgent connectivity needs

at \$48B+ aggregate IoT spend (25% on Bluetooth) its adopters with big problems, looking for solutions

first mover, category creator, we want 30% of our SAM

forecasted average installation is \$25k to \$60K per year



market size

## All Full Time, Execution-Focused, Capital-Efficient Team



**BLE Mesh is an open standard — BleedIO is agnostic by design  
IP/Patent ownership, and prototyping support effective GTM motions**



**Stan Podolski,**  
CEO/Cofounder  
IP owner, Masters in  
Radio Physics, industry  
thought leader, 25 years  
EY, IBM, Accenture,  
leading IoT projects,  
start-up leader with a  
successful exit.



**Leonardo Beup,**  
CMO/Cofounder  
30+ years leading  
marketing growth  
strategy for Fortune 500  
industrials (Airgas, Air  
Liquide) turn arounds,  
and start-ups with a  
successful exit.



**Mike Koloboff,**  
Hardware  
manufacturing & rapid  
prototyping partner  
Participated in pre-seed  
round. Enables zero-  
CapEx hardware  
strategy. Supports GTM  
kits and customer-  
specific prototypes



**Brad Niems,**  
CRO/Cofounder  
recognized expertise in  
the networking space,  
30+ years leading large  
scale IoT programs with  
Amphenol, and the  
owner of several patents  
and awards.

# Financials

launch '26, breakeven '27, scale by '28



## Key assumptions

installation value grows to \$60k per

CAC drops by 25% in 2028

sales includes implementation FTEs

retention will be better than 95%

series A integrated in 2<sup>nd</sup> half of 2027

4X increase SALES & ENG FTEs in 2028

FTEs	'26	'27	'28-'29
SALES	3	5	45
ENGINEERING	3	3	25
G&A	1.5	3	5

	2026	2027	2028	2029
REVENUE	\$280,000	\$2,100,000	\$14,400,000	\$39,240,000
SOFTWARE REV	\$210,000	\$1,750,000	\$12,000,000	\$32,700,000
HARDWARE REV	\$70,000	\$350,000	\$2,400,000	\$6,540,000
AVG INSTALL VALUE	\$40,000	\$60,000	\$60,000	\$60,000
INSTALLS	7	35	240	654
CAC	\$70,000	\$350,000	\$1,800,000	\$4,905,000
DIR PROD COST	\$17,500	\$87,500	\$600,000	\$1,635,000
COGS %	31%	21%	17%	17%
\$GM	\$192,500	\$1,662,500	\$12,000,000	\$32,700,000
GM	68.8%	79.2%	83.3%	83.3%
SALES EXP	\$300,000	\$550,000	\$2,350,000	\$4,850,000
ENG EXP	\$300,000	\$500,000	\$2,300,000	\$5,300,000
G&A	\$300,000	\$550,000	\$1,050,000	\$1,350,000
TTL EXP	\$900,000	\$1,600,000	\$5,700,000	\$11,500,000
INCOME	(\$707,500)	\$62,500	\$6,300,000	\$21,200,000
INC %	-252.68%	2.98%	43.75%	54.03%
	seed (18 month)	series A	→	
INVESTMENT	\$900,000	\$6,000,000		

# Ask



We are raising a \$900K seed, to serve new/existing enterprise customers and accelerate software, firmware and prototype development

## Use of funds ('26 – '27)

\$300K engineering  
\$300K sales  
\$300k G&A

## Key outcomes

launch V2, secure beachhead manufacturing, warehouse customers, and \$2 million in ARR

## What's next

leverage success to target other large IoT segments, like shipping, or healthcare

BleedIO's seed round will get us to break even, positioned for growth capital

Our exit objective - acquired within 8 years, potential buyers cross industries



# The Networks Upon Which Industries Depend

BleedIO is building a foundational connectivity layer for the physical world, one that operates independently of hubs, clouds, or centralized infrastructure.

- Distributed, autonomous, and always on
- Built on open standards for long-term interoperability
- Designed to scale across industries and environments
- Becomes stronger, more resilient, and more valuable as it grows

**From isolated networks to shared infrastructure.**

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[www.linkedin.com/company/bleedio](https://www.linkedin.com/company/bleedio)



# Network Architectures – Competition or Collaboration?

Wireless Tech Considerations	locMESH™ netMESH™ by BleedIO	Wi-Fi	LoRa	5G Networks	Centralized network's challenges explained
<b>Network Design</b>	Decentralized BLE Mesh	Centralized	Centralized	Centralized	Central hubs are single points of failure
<b>Resilient</b>	YES – mesh is self healing/self routing	NO	NO	NO	Nodes require constant hub connectivity to function
<b>Interoperable</b>	YES – BleedIO is product agnostic	NO	NO	NO	Integrating disparate makes not possible
<b>Data Collection</b>	YES – mesh collects data with no interruption	NO	NO	NO	Inconsistent connectivity compromises data capture
<b>Scalable</b>	YES – improves as nodes are added	NO	NO	NO	Additional nodes slow network speeds
<b>Responsive</b>	YES – device to device(S) connect directly	SLOW	SLOW	SLOW	Hubs are “dispatchers” creating latency
<b>Implementation</b>	EASY - plug-and-play, auto-set up	HIGH	HIGH	HIGH	Complexity, low interoperability and expertise
<b>Secure</b>	YES – AES 256 military grade secure	POOR	POOR	POOR	AES 256 – military grade
<b>Streaming capability</b>	NONE	AVAILABLE	AVAILABLE	AVAILABLE	AVAILABLE – subject to “normal” interruptions and access issues